## MANAGING BANK LIQUIDITY RISK: How Deposit-Loan Synergies Vary with Market Conditions

December 2005

JEL Codes: G18; G21 Key Words: Liquidity; banking; financial crisis

## Abstract

Unused loan commitments expose banks to systematic liquidity risk, but this exposure can be reduced by combining loan commitments with transactions deposits. We show that bank equity volatility increases with unused loan commitments, but this increase is reduced for banks with high levels of transaction deposits. This deposit-lending synergy becomes even more powerful during periods of tight liquidity, when nervous investors move funds into their banks. Thus, the simultaneous taking of deposits and lending may be thought of as a liquidity hedge.

#### I. Introduction

Banks have traditionally provided liquidity on demand, both to borrowers with open lines of credit and loan commitments (we use these terms interchangeably), and to depositors in the form of checking and other transactions accounts. Both contracts allow customers to receive cash on short notice. In fact, the combination of these two products in a single firm constitutes a reasonable working definition of a 'bank'. The liquidity insurance role of banks, however, exposes them to the risk that they will have insufficient cash to meet random demands from their depositors and borrowers. In this paper, we show that combining these two products actually reduces bank risk and can thus help explain the traditional structure of banks.<sup>1</sup>

There is a large theoretical literature that attempts to understand banks' role in liquidity production. This literature initially emphasized the risks associated with demand deposits that expose banks to the possibility of a catastrophic run. Diamond and Dybvig (1983) explain the structure of banks by arguing that by pooling their funds in an intermediary, agents can insure against idiosyncratic liquidity shocks while still investing most of their wealth in high-return but illiquid projects. This structure, however, leads to the potential for a self-fulfilling bank run and sets up a policy rationale for deposit insurance. More recent theoretical and empirical studies have focused on liquidity risk

<sup>&</sup>lt;sup>1</sup> Previous research identifies several other reasons why banks combine deposits and loans. For example, Fama (1985) suggests that information stemming from the business checking account could give banks an advantage in lending over other financial intermediaries; for recent empirical evidence, see Mester, Nakamura, and Renault (2002). Berlin and Mester (1999) argue that banks' access to inelastically supplied funds (core deposits) allows them to offer borrowers insurance against credit shocks. Other studies suggest that because bank loans are illiquid, and thus make "bad" collateral against which to borrow, the optimal capital structure is one characterized by very liquid (or short-term) liabilities that subject the bank to the possibility of a run (e.g., Calomiris and Kahn (1991), Flannery (1994), and Diamond and Rajan (2001)). For a summary of empirical evidence, see Strahan (2005).

coming from the asset side of the bank's balance sheet.<sup>2</sup> That is, banks that make commitments to lend are exposed to the risk of unexpected liquidity demands from their borrowers as well as their depositors.

In this paper, we present a systematic analysis of liquidity risk stemming from both sides of bank balance sheets. We study how deposit taking and commitment lending interact. We find that these liquidity risks are off-setting rather than reinforcing, meaning that combining deposits and commitment lending provide a liquidity-risk hedge for banks. Our point of departure is the model presented by Kashyap, Rajan and Stein (2002), hereafter KRS, who explain why banks tend to combine transactions deposits with loan commitments based on a risk-management motivation: as long as the demand for liquidity from depositors through the checking account is not highly correlated with liquidity demands from borrowers, an intermediary will be able to reduce its need to hold cash by serving both customers. Thus, their model yields a diversification synergy between demand deposits (or transactions deposits more generally) and loan commitments. As evidence, KRS show a robust statistical correlation across banks between unused loan commitments and transactions deposits. The correlation is robust to variations in the definition of loan commitments, to bank size, and is also consistent across time. However, KRS do not test the key idea in their model – the idea that by exposing themselves to both asset-side and liability-side liquidity risk, banks can actually enjoy a diversification, or risk reducing, synergy.

In this paper, we test the basic premise of the KRS model – that liquidity risks stemming from the two fundamental businesses of banking yield a diversification benefit.

 $<sup>^2</sup>$  For example, Berger and Bouwman (2005) document the importance of banks in liquidity production and show that this role has grown sharply over time.

The results suggest that bank risk, measured by stock return volatility, increases with unused loan commitments, reflecting liquidity risk exposure. This increase, however, is mitigated by transactions deposits. In fact, we find that risk *does not* increase with loan commitments for banks with transactions deposits in the top third of the distribution.

Table 1 illustrates our key findings. This table reports the average stock-return volatility (annualized return standard deviation) for our sample of large, publicly traded banks.<sup>3</sup> The data are divided into nine cells, based on the level of loan commitments (unused commitments divided by unused commitments plus loans) and the level of transactions deposits (relative to total deposits). Each cell reports the simple average volatility for all observations in that part of the distribution. Looking across the rows, risk clearly increases with loan commitments for banks with low and moderate levels of transactions deposits (columns 1 and 2). But, risk *does not* increase for banks with high levels of transactions deposits (column 3). In other words, loan commitments do not seem to expose banks with high levels of transactions deposits to much risk. Table 1 also shows that banks with high levels of transactions deposits also have relatively high levels of unused loan commitments (last row). In the empirical analysis below, we show that this result holds up in a regression context, even after controlling for market and credit risk exposure in the bank, and is robust to various statistical modeling approaches as well as to variations in the set of control variables included in the model.

We extend these basic results by testing how the deposit-lending diversification synergy varies across market conditions. We show that the hedging benefits of combining loan commitments and transactions deposits are strongest when the Commercial Paper – Treasury Bill spread is high. For banks with the highest levels of

<sup>&</sup>lt;sup>3</sup> We describe our sample and data in detail below.

transactions deposits, risk actually decreases with the level of unused commitments when spreads are high. The deposit-lending hedge is most powerful when the short-term credit markets become expensive because banks face increased take-down demands from borrowers constrained by tight market conditions at the same time that they experience funding inflows into their transactions deposits (Gatev and Strahan, 2005). These inflows and outflows of liquidity offset, thus strengthening the risk management synergy. Our results thus show that transactions deposits play a critically important role in allowing banks to manage their liquidity risk. The findings strengthen the KRS theoretical argument, and they help explain the robust positive correlation across banks between transaction deposits and loan commitments, both over time and across a wide range of economies.

The rest of the paper proceeds as follows. In the next section provide a brief summary of some previous research. In Section III, we explain the sample design and our empirical strategy, and the results are presented in Section IV. Section V provides some concluding remarks.

### II. Background and previous research

The growth of the commercial paper market and subsequently of the junk bond market in the 1980s and 1990s suggests that the role of banks in the financing of large businesses has been diminished (Mishkin and Strahan, 1998). However, this noted evolution away from banks and toward the securities markets has not rendered banks irrelevant (see Boyd and Gertler, 1994). While banks do provide less funding than before, they remain important to large firms as providers of backup liquidity support to

4

the commercial paper market financing. Banks act as the "liquidity provider of last resort" by promising to offer cash on demand through commercial paper backup lines of credit.<sup>4</sup> Banks also continue to provide liquidity to customers through their role as issuers of transactions deposits.

Why do banks provide liquidity to both sets of customers? To the extent that liquidity demands are independent across both businesses and depositors, a bank can use scale-related diversification to mitigate its need to hold cash to meet unexpected liquidity demands from its depositors and borrowers.<sup>5</sup> Kashyap, Rajan and Stein (2002) – KRS – present a model based on this notion, in which a risk-management motive explains the combination of transactions deposits and loan commitments. They argue that as long as the demand for liquidity from depositors through the checking account is not highly correlated with liquidity demands from borrowers, an intermediary will be able to reduce its need to hold cash by serving both customers. Thus, their model yields a diversification synergy between transactions deposits and unused loan commitments.

This synergy helps explain the basic structure of banks. As evidence, KRS show that banks offering more transaction deposits tend also to make more loan commitments. In Gatev and Strahan (2005), we suggest another way of framing this idea, supported by our findings that the correlation is not only low but is in fact negative. Transactions deposits can be viewed as a natural hedge because flows into these accounts offset the systematic liquidity risk exposure stemming from issuing loan commitments and lines of credit.

<sup>&</sup>lt;sup>4</sup> Banks also continue to bear significant credit risk through off-balance sheet guarantees such as standby letters of credit.

<sup>&</sup>lt;sup>5</sup> In a world with taxes, financial distress, or agency costs, holding cash or other liquid assets is costly for banks and other firms (e.g. Myers and Rajan, 1998).

Our previous work extends KRS by considering the possibility that liquidity production could expose banks to systematic liquidity risk. A bank with many open credit lines, for example, may face a problem if, rather than facing just idiosyncratic demands for cash, it sometimes faces increased demand for liquidity by many borrowers simultaneously. For example, during the first week of October 1998, following the coordinated restructuring of the hedge fund Long Term Capital Management (LTCM), spreads between safe Treasury securities and risky commercial paper rose dramatically. Many large firms were consequently unable to roll over their commercial paper as it came due, leading to a sharp reduction in the amount of commercial paper outstanding and a corresponding increase in take-downs on pre-existing lines of credit (Saidenberg and Strahan, 1999). As a result of this market pullback, banks faced a systematic spike in demand for cash as many of their largest customers drew funds from pre-existing backup lines of credit. Gatev and Strahan (2005) show, however, that funding supply to banks increases as the availability of market liquidity declines. Thus, banks were able to weather the 1998 storm because deposit funding flowed in just as it was needed by borrowers.

Why do banks, as opposed to other financial intermediaries, enjoy funding inflows when market liquidity dries up? First, the banking system has some explicit guarantees of its liabilities (government-backed deposit insurance up to \$100,000).<sup>6</sup> Second, banks have access to emergency liquidity support from the central bank. Third, historical precedent suggests that large banks, such as Continental Illinois in the early

<sup>&</sup>lt;sup>6</sup> As of this writing, efforts are underway in Congress to increase the deposit insurance limit. In addition, some small banks have begun to avoid binding limits on deposit insurance by splitting very large deposits across multiple institutions. For a broad discussion for deposit insurance and policy ramifications, see Kroszner and Strahan (2005).

1980s and Citicorp in the early 1990s, may be supported if they face financial distress (O'Hara and Shaw, 1990). Thus, funding inflows occurred in part because banks are rationally viewed as explicitly or implicitly insured by governments. Consistent with this notion, Pennacchi (2005) finds that during the years before the introduction of federal deposit insurance, bank funding supply did *not* increase when spreads tightened. More generally, in recent times the emphasis has shifted on the liquidity risk exposure from the asset-side banking rather than from the risk of runs by depositors. Before the introduction of government safety nets, transactions deposits could sometimes expose a bank to liquidity risk when consumers together removed deposits to increase consumption. This bank-run problem has traditionally been viewed as the primary source of bank liquidity risk and lies behind bank reserve requirements for demand deposits. Our earlier findings highlight how banking has changed in recent years. Rather than open banks to liquidity risk, deposits now insulate them from that risk.

In a case study, Gatev, Schuermann and Strahan (2005) focus on the behavior of deposit flows *across banks* during the 1998 crisis, which began with the Russian government bond default in the middle of August. During the three-months leading up to the crisis, bank stock prices where buffeted by news of the Russian crisis, followed by the demise of the hedge fund LTCM in late September, and finally by the drying up of the commercial paper market in the first week of October.<sup>7</sup> Chava and Purnanadam (2005) provide evidence that the CP market ceased to function at the beginning of October by comparing abnormal returns for firms with and without access to this market. They show first that stock prices of CP issuers fell much less than other firms when bank financial

<sup>&</sup>lt;sup>7</sup> For policy discussion on LTCM, see Edwards (1999). For a discussion of bank exposure to the hedge funds, see Kho, Dong and Stulz (2002) and Furfine (2002).

condition deteriorated during September of 1998 (while markets continued to function). During the first two weeks of October, however, the stock prices of *all* firms, regardless of their ability to access the CP market, fell equally. Thus, *all* firms became bank dependent – even CP issuers - during these weeks because CP markets ceased to function and even large corporations relied on banks for liquidity.

Figure 1 shows the aggregate effects of the 1998 crisis on stock-return volatility. We plot bank stock volatility and volatility of the S&P 500, measured as the conditional volatility from an EGARCH (1,1) model. The figures highlights the difference between bank risk exposures in different business conditions. During the crisis, bank stock volatility was higher than overall general market volatility, while it was lower in the "normal" pre-crisis period.

To understand how banks weathered this liquidity storm, in Gatev, Schuermann and Strahan (2005) we explore the cross-sectional patterns in deposit flows during the 1998 liquidity crisis. We found first that investors moved funds from markets into banks; second, that banks with higher levels of transactions deposits before the crisis had the largest flows of new money during the crisis; and third, that *all* of the flows of new money were concentrated in bank demand deposits. So, banks structured to bear increased demands for liquidity from borrowers (i.e. banks with transactions deposits) could meet those demands easily (because money flowed into those accounts). Thus, government safety nets can explain why banks generally receive funding during crises, but the evidence from Gatev at al as well as Kashyap et al suggests that the structure of banks matters too. Before the introduction of government safety nets, transactions deposits could sometimes expose banks to liquidity risk when consumers together

8

removed deposits, either to increase consumption or because they had lost confidence in the banking system. This bank-run problem has traditionally been viewed as the primary source of liquidity risk and creates a public policy rationale for FDIC insurance as well as reserve requirements for demand deposits (Diamond and Dybvig, 1983). In crisis, investors now run to banks, not away from them (at least they do in the U.S.). And, banks funded with transactions accounts receive the inflow. Thus, rather than open banks to liquidity risk, transactions deposits today help banks hedge that risk, which now stems more from the lending side. We now turn to our direct tests of this idea.

#### III. Empirical Methods

#### Sample

We start by identifying the 100 largest publicly traded domestic banks (based on market capitalization) at the beginning of each year from 1990 to 2002.<sup>8</sup> We focus on large banks for several reasons. First, large-bank stocks trade frequently, so daily stock returns are available and reliable. For smaller banks, lack of active trading every day poses problems in estimating the GARCH model (see below). Second, large banks hold the vast majority of the banking system's assets. For example, about 60 percent of bank assets were held by the 100 largest banks during our sample. Third, large banks are more actively engaged in commitment lending than small banks.

After identifying the top 100, we then drop all banks that engaged in a merger or acquisition (M&A) during the year of the deal itself (but not in other years). For example, fifteen of the large banks were involved in M&A in 1990, leaving 85 in our

<sup>&</sup>lt;sup>8</sup> We begin in 1990 because that is the first year when unused retail loan commitments are available which we shall control for as a robustness check. Prior to 1990 only total commitments are reported.

sample.<sup>9</sup> Next, we construct the weekly conditional volatility for stock returns for these banks (details below). For our purpose, a week begins and ends on Wednesday, as this is the weekday with the fewest public holidays which might close the markets. We repeat this sampling procedure for every year between 1990 and 2002. Note that it is important to drop both acquirers and targets around M&A announcements because speculation about such deals generates a large amount of stock price volatility having nothing to do with the basic risks banks face (market, credit, liquidity, etc.). So, for example, we drop both JP Morgan and Chase during the year of their merger, but these two banks are included as two separate banks in the years prior to the merger, and as a single bank in the year after the merger. As a result, the maximum number of banks in any year is 98 (2002), and the minimum is 68 (1996). The sample-generating procedure leaves us with 171 banks, and over 50,000 bank-week observations overall.

#### Conditional Mean Volatility

We construct our conditional stock-return volatilities by fitting daily returns to a GARCH (1,1) model for each bank-year, as follows. Let  $r_{i,t+1}$  be the return for bank *i* from *t* to *t*+1. Then bank returns may be characterized by

$$r_{i,t+1} = \mu_{i,t+1} + \varepsilon_{i,t+1}$$

$$\sigma_{i,t+1}^2 = \omega + \alpha \varepsilon_{i,t}^2 + \beta \sigma_{i,t}^2, \quad \omega, \alpha, \beta > 0,$$
(1)

where  $\mu_{i,t+1}$  is a non-zero, possibly time-varying drift. For estimation, the innovation  $\varepsilon_{i,t+1}$  is assumed to be conditionally normally distributed with time-varying GARCH(1,1) volatility as specified in the second equation of (1).

<sup>&</sup>lt;sup>9</sup> Traded equity reflects the profits and risk of the entire bank holding company, so our use of the term bank refers to the whole holding company. In collecting characteristics, we use data for the lead bank within the holding company.

Based in the coefficients estimated in the GARCH model, we construct daily conditional volatility, and then we aggregate up the daily volatilities to weekly frequency.<sup>10</sup> Table 1 reports the simple average level of these conditional volatilities, normalized to represent the annualized standard deviation of the stock return. We split the data into nine cells, based on the joint distribution of the level of the ratio of transactions deposits to total deposits and the level of unused loan commitments to total commitments plus total loans (our measure of asset-side liquidity exposure). This admittedly simple table illustrates the main hedging idea of our research: banks with high levels of transactions deposits have similar levels of risk regardless of their loan-liquidity exposure (column 3). In contrast, risk increases with loan liquidity risk (unused loan commitments) for banks at the low end of the transactions deposits distributions (column 1). Increasing unused loan commitments comes with an increase in risk of nearly 30 percent for these banks (from 0.28 to 0.36). The same patterns show up in the medians within each cell (not reported). The deposit base therefore seems to act as a natural hedge against liquidity exposure from loan commitments.<sup>11</sup>

### Regression Specification

To demonstrate these results more systematically, we estimate an empirical model of the conditional volatility as a function of bank liquidity exposure, deposits, and other market-level and bank-level characteristics, as follows:

<sup>&</sup>lt;sup>10</sup> To aggregate volatilities from daily to lower frequencies, say weekly, we take the average over that week and scale by  $\sqrt{5}$ , allowing for the possibility of missing days due to, for instance, holidays.

<sup>&</sup>lt;sup>11</sup> Notice that the hedge seems to go both ways. That is, for banks with low levels of loan commitments (first row), higher transactions deposits come with higher risk (from 0.28 to 0.32). On the other hand, for banks with high levels of commitments, higher transactions deposits come with lower risk (from 0.36 to 031).

$$Log(\sigma_{it}) = \beta_0 + \beta_1 LoanCommitments_{i,t-1} + \beta_2 DepositBase_{i,t-1} + \beta_3 (LoanCommitments_{i,t-1} *DepositBase_{i,t-1}) +$$

$$Bank-Level and Market-Level Control Variables + u_{i,t}.$$
(2)

where  $\sigma_{it}$  is the conditional stock-return volatility for bank *i* at time *t* from the first-stage GARCH (1,1) model in equation (1); *LoanCommitments*<sub>*i*,*t*-1</sub> is the ratio of unused loan commitments to commitments plus loans (measured in the previous quarter); and, *DepositBase*<sub>*i*,*t*-1</sub> is the ratio of transactions deposits to total deposits (again, from the prior quarter). If deposits help banks hedge loan-liquidity risk, as suggested by Table 1, then  $\beta_3 < 0.^{12}$ 

## Variable Definitions and Data Sources

As time-varying controls in the regression, we include the contemporaneous stock return volatility for the S&P 500 as a whole, estimated with a GARCH (1,1) model in the same fashion as the bank specific volatilities; the three-month T-bill rate; and the spread between the high-grade three-month commercial paper rate and the three-month T-bill rate. To be consistent with the conditional volatilities, the interest rate data are taken for the Wednesday of a given week.

For bank-level controls, we include the following: the log of assets (size control), the ratio of cash plus securities to total assets (liquid asset measure), the ratio of capital to assets (capital adequacy measure), and the ratio of Fed Funds purchased to assets (a measure of access to the Fed Funds market, a liquidity pool). We also use a second loan

<sup>&</sup>lt;sup>12</sup> We have also estimated regressions like (1) using the level of volatility as well as the square of volatility (variance). These results are similar in terms of statistical and economic significance to those reported here.

commitment variable as a robustness test that removes retail commitments (e.g. credit card lines) from both the numerator and the denominator of *LoanCommitments*<sub>*i*,*t*-1</sub>. Unused retail commitments may be less likely to expose banks to risk relative to business-loan commitments, where take-down demand is both less predictable and more likely to have a systematic component such as the one observed in the fall of 1998.

Data on unused commitments, transactions deposits, as well as the other bank characteristics, come from the most recent quarter of the *Reports of Income and Condition* ('call reports') prior to the time at which we measure the stock return variability. So for example, all weeks in the second quarter of 1990 are matched to call report data for first quarter of 1990. Stock return data come from the *Center for Research in Securities Prices* (CRSP), inclusive of dividend payments and adjusted to account for stock splits. Data on interest rates are available daily from the Federal Reserve Board of Governors. Note that since the regulatory data is available only at quarterly intervals, the bank characteristics remain unchanged for all weeks within a given quarter.

### Summary Statistics

Table 2 reports the summary statistics for all of the variables reported in the regressions. Bank-stock volatility averages about 30 percent per year, well above the 16 percent for the S&P 500 index. We would expect, of course, index volatility to be lower due to portfolio effects. In our sample, the mean loan commitment ratio is about 0.33 and the mean level of transactions deposits to total deposits equals about 0.26. As in KRS, banks with high levels of loan commitment also tend to focus on transactions deposits. For instance, 46 percent of the observations in Table 1 line up on the diagonal (relative to

13

33 percent if the data were evenly distributed). For the control variables, we use ratios that lie between zero and one, interest rates in percent, or, in the case of assets, we have logged the variable. Hence, there is no concern about outliers driving the results.

#### IV. Results

#### Main Findings

Table 3 reports the benchmark set of findings. We report the regressions from equation (2) above using all of our data. The table reports four specifications, two based on the total commitments ratio, and two that exclude retail commitments. For each of these, we report a simple model with just log of assets as a bank control, and a more complex model that adds the liquid assets ratio (cash + securities), the ratio of Fed Funds purchased to assets, and the capital-asset ratio. Note that we have a very large sample (almost 50,000 bank-week observations), but we cluster the data by bank to avoid assuming independence over time for each bank. This clustering raises the standard errors by a factor of about 10 relative to the OLS standard errors.

The results in Table 3 support the idea that loan commitment risk (liquidity risk) can be hedged with transactions deposits. The coefficient on the interaction term ( $\beta_3$ ) is negative and highly statistically significant, ranging from -1.62 to -1.77 across the four specifications. For a bank with transactions deposits 1.5 standard deviations below the mean (0.085), the coefficients suggest that loan commitments expose banks to risk. For such a bank, a one standard deviation increase in the loan commitment ratio would come with an increase in stock-return volatility of about three percentage points (relative to a sample standard deviation of about 13 percentage points). For a bank with transaction

deposits 1.5 standard deviations above the mean (0.48), however, the same increase in loan commitments comes with an increase in stock-return volatility of just 0.08 percentage points (essentially zero).

Figure 2 illustrates the relationship between stock-return volatility and unused loan commitments, comparing high- and low-transactions deposit banks. The figure plots the predicted volatility based on the regressions coefficients in Table 3 (column 2) for banks at the 10<sup>th</sup> and 90<sup>th</sup> percentiles of the transactions deposit distribution. As the figure shows clearly, risk increases with liquidity exposure from unused loan commitments for banks without high levels of transactions deposits. In contrast, risk does not vary with loan commitments for banks with high transactions deposits. *Robustness Tests* 

Tables 4 and 5 report two robustness tests. Table 4 focuses on the statistical assumptions, and Table 5 focuses on the potential for omitted variables bias.

In columns 1 and 2 of Table 4, we report the 'between' estimator – that is, the regressions are run using bank-level time-series averages. Thus, coefficients are driven by pure cross-sectional variation. We find that the hedging coefficient remains similar to the results in Table 3 in terms of magnitudes. Levels of statistical significance fall slightly because the between estimator has just 171 separate banks. We report the 'within' estimator in columns 3 and 4. The within estimator, also sometimes called the fixed effects estimator, allows each bank to have its own intercept in the regressions. Because the bank-level intercept strips out all cross-sectional variation before estimating the slope coefficients, the results are driven solely by within-bank variation over time. Again, we continue to find strong evidence of the transaction deposit-loan commitment

15

diversification synergy. The results in Table 4 suggest that the hedging effects of combining loan commitments with transactions deposits are present with approximately equal magnitude in both the cross-sectional and time-series dimensions.

Next, we consider the possibility that the observed bank equity risk is driven by risks other than liquidity (Table 5). For example, credit and market risk exposures are two of the primary risks faced by banks (and, not coincidentally, these are the risks that the Basel Capital Accord focuses on). We want to rule out the possibility that our results reflect credit or market risk exposure rather than liquidity risk exposure. To test this idea, we include the ratio of commercial and industrial loans to assets and commercial real estate loans to assets as ex-ante proxies for bank credit risk exposure. In general, business loans are the part of the bank loan portfolio with the most credit risk (Demsetz and Strahan, 1997; Stiroh, 2005).<sup>13</sup> We also include the ratio of non-performing loans to assets as a measure of ex-post risk, and, in some specifications, we also add the ratio of net charge offs to assets, and the ratio of loan loss provisions to assets.<sup>14</sup> To control for cross-bank variation in market risk, we include the ratio of trading account assets to total assets.

The results suggest that while our measures for both credit and market risk are correlated with stock return volatility, the effects of the liquidity-risk-offsetting influence of deposits is robust to the inclusion of these other risks (columns 1 and 2). The coefficients on C&I loans and trading account assets enter with positive signs (significant in two of the four models). Even more striking, both non-performing loans and loan loss

<sup>&</sup>lt;sup>13</sup> Loan losses tend to be high for credit card loans, but these losses are much more predictable than losses associated with business lending.

<sup>&</sup>lt;sup>14</sup> Non-performing loans are defined as loans more than 30 days past due plus loans no longer accruing interest but not yet charged off the balance sheet.

provisions have substantial power to explain stock-return volatility, but the inclusion of these variables has little impact on the coefficients of interest. Most important, the coefficient on the interaction term remains negative and significant, and more generally the results are similar to those reported before.

The last two columns of Table 5 repeat these regressions, but now we replace the time-varying control variables (S&P 500 volatility, the level of interest rates, and the spread) with a full set of time indicator variables (i.e. a separate intercept for each week). The market-level variables are not identified in this model because the time effects sweep out all common shocks to bank-stock volatility. The advantage of this approach is that time effects remove any missing common factors that may move bank-stock volatility around, such as changes in regulations, macroeconomic shocks, changes in monetary policy, and so on.<sup>15</sup> The effects of interest, again, remain robust in these specifications.<sup>16</sup> *Varying Market Conditions* 

Table 6 sharpens our benchmark results, and ties the findings more closely to liquidity risk. We compare our model coefficients from 'normal' market conditions with the coefficients estimated when market liquidity becomes scarce. During normal conditions, the diversification synergy of combining transactions deposits and loan commitments comes from reducing the effects of idiosyncratic liquidity demands (as in KRS). Following our earlier work, we use the spread between commercial paper rates and T-bill rates as an indicator for the supply of market liquidity. As we show in Gatev

<sup>&</sup>lt;sup>15</sup> For example, passage of the Financial Modernization Act in 1999 may have increase bank stock return volatility temporarily by increasing speculation about merger activity among financial companies.

<sup>&</sup>lt;sup>16</sup> We have also estimated our model for above and below median sized banks. For both samples we find similar results for the coefficients on the loan commitments and transactions deposit variables and their interaction, both in terms of magnitudes and levels of significance.

and Strahan (2005), when market liquidity becomes scarce, borrowers draw funds from pre-existing bank loan commitments at the same time that funding flows into bank transaction deposit accounts (Gatev, Schuermann and Strahan, 2005). Since liquidity demands become *negatively* correlated when spreads rise, we would expect the hedging term to become much larger then.

To test this idea, we separate the data into two regimes, one when the paper-bill spread is above 75 basis points (the 95<sup>th</sup> percentile of its distribution) and the other when the spread is below 75 basis points. By comparison, recall from Table 2 that the average CP spread over the sample period is about 40 basis points. During the 1998 crisis, the spread rose above 100 basis points.

The results indicate that transactions deposits do in fact act as a more powerful hedge when CP rates are unusually high (columns 1-3). When the commercial paper spread is above 75 basis points, there is a much stronger positive link from loan commitments to risk (the linear coefficient on loan commitments rises from 0.759 to 0.992), and also a greater hedge associated with transactions deposit (the interaction effect nearly triples, from -1.345 to -3.307). The increase in magnitude in the hedging term is significant at the two percent level (column 3). We also find a significant increase in the coefficient on bank size. During normal market conditions, we find no correlation between size and volatility, whereas larger banks have higher stock-return volatility than smaller banks when CP spreads are wide.

To understand the economic impact, these coefficients suggest that increased loan commitments come with higher risk at banks with low levels of transactions deposits, but *lower* risk for banks with high levels of transactions deposits. For example, for banks

18

with transactions deposit ratio of 0.48 - 1.5 standard deviations above average – an increase in loan commitments lowers stock-return volatility by two percentage points. This contrast is made plain in Figure 3, where we plot the relationship between stock-return volatility and loan commitments during periods of high CP spreads, again comparing banks at the  $10^{\text{th}}$  and  $90^{\text{th}}$  percentiles of the transactions deposit distribution.<sup>17</sup>

Table 7 reports a similar test for the effects of varying market conditions. In these models, rather than split the sample into normal and high-spread periods, we simply add an interaction between the level of the paper-bill spread and the transactions deposit and loan commitment variables. Here, we again find that the hedging of the two liquidity variables is stronger during periods of tight markets (wide spreads). Together, the results of Tables 6 and 7 are consistent with the interpretation of our findings as related to liquidity risk by banks because the demands to provide liquidity to borrowers are greatest when market spreads widen. The greater hedging effects are consistent with our earlier finding that funding supply to banks increases during period of high spreads, thus offsetting the increase in liquidity demands from borrowers during those periods.

#### V. Conclusion

Transactions deposits reduce liquidity-risk exposure stemming from bank lending. Banks with high levels of transactions deposits do not face high risk even if they are exposed on the asset side to un-drawn loan commitments. In contrast, banks exposed to loan-liquidity risk without high levels of transactions deposits *do* have high risk. The

<sup>&</sup>lt;sup>17</sup> We have also separated our transaction deposit variable into demand deposits and other transactions deposits. We find no statistically significant difference across the two – that is, both kinds of transactions accounts seem to work to help hedge asset-side liquidity risk. Thus, we only report the results here for the total ratio of transactions deposits to total deposits.

deposit-lending diversification synergy becomes especially powerful during periods of tight markets, when funds move out of the securities markets and into banks. The results are particularly striking to us because they reverse the standard notion of liquidity risk at banks, where runs from depositors had been seen as the cause of trouble (e.g Diamond and Dybvig, 1983). Today, with safety nets protecting banks, they are viewed as safe havens for funds, and investors seem to move money into deposits during periods of market turmoil. These funding inflows allowing banks to supply credit when markets can't or won't.

## References

Berger, Allen N., and Christa H.S. Bouwman, 2005, "Bank Capital and Liquidity Production," mimeo, June 2005.

Berlin, Mitchell and Loretta J. Mester, 1999, "Deposits and Relationship Lending," *Review of Financial Studies* 12(3), 579-607.

Boyd, John and Mark Gertler, 1994, "Are Banks Dead? Or, Are the Reports Greatly Exaggerated?" Federal Reserve Bank of Minneapolis, *Quarterly Review* (Summer 1994), 1-19.

Calomiris, Charles, and Charles Kahn, 1991, "The Role of Demandable Debt in Structuring Optimal Banking Arrangements," *American Economic Review*, 497-513.

Chava, Sudheer and Amiyatosh Purnanadam, 2005, "The Effect of Banking Crisis on Bank Dependent Borrowers," mimeo, October 5, 2005.

Demsetz, Rebecca S. and Philip E. Strahan, 1997, "Diversification, Size, and Risk at Bank Holding Companies," *Journal of Money, Credit and Banking* 29 (3), 300-313.

Diamond, Douglas and Philip Dybvig, 1983, "Bank Runs, Deposit Insurance, and Liquidity," *Journal of Political Economy* 91(3), 401-419.

Diamond, Douglas and Raghuram Rajan, 2001, "Liquidity Risk, Liquidity Creation and Financial Fragility: A Theory of Banking," *Journal of Political Economy* 91, 401-419.

Edwards, Franklin, 1999, "Hedge Funds and the Collapse of Long-Term Capital Management," *Journal of Economic Perspectives* 13(2), 189-209.

Fama, Eugene, 1985, "What's Different about Banks?" Journal of Monetary Ecnomics.

Flannery, Mark, "Debt Maturity and the Deadweight Costs of Leverage: Optimally Financing Banking Firms, *American Economic Review* 84, 320-331.

Furfine, Craig, 2002, "The Costs and Benefits of Moral Suasion: Evidence from the Rescue of Long-Term Capital Management," Federal Reserve Bank of Chicago, Working Paper no. 2002-11.

Garber, Peter, and David Weisbrod, 1990, "Banks in the Market for Liquidity," working paper no. 3381, National Bureau of Economic Research.

Gatev, Evan and Philip E. Strahan, 2005, "Banks Advantage in Hedging Liquidity Risk: Theory and Evidence from the Commercial Paper Market," forthcoming in *The Journal of Finance*.

Gatev, Evan, Til Schuermann, and Philip E. Strahan, 2005, "How Do Banks Manage Liquidity Risk? Evidence from the Equity and Deposit Markets in the Fall of 1998", forthcoming in Mark Carey and René Stulz (eds.), *Risks of Financial Institutions*, Chicago, IL: University of Chicago Press.

Kane, Edward, 1974, "All for the Best: The Federal Reserve Board's 60<sup>th</sup> Annual Report," *American Economic Review*, December, 835-850.

Kashyap, Anil K, Raghuram G. Rajan and Jeremy C. Stein, 2002, "Banks as Liquidity Providers: An Explanation for the Co-existence of Lending and Deposit-Taking," *Journal of Finance* 57(1), 33-74.

Kroszner, Randall and Philip E. Strahan, 2005, "Bank Regulations in the United States: Causes, Conequences and Implications for the Future," mimeo.

Kho, Bong-Chan, Dong Lee and René M. Stulz, 2000, "US Banks, Crises and Bailouts: From Mexico to LTCM," *American Economic Review* 90(2), 28-31.

Mester, Loretta, Nakamura, Leonard and Micheline Renault, 2003, "Checking Accounts and Bank Monitoring," Federal Reserve Bank of Philadelphia working paper no. 01-3/R.

Mishkin, Frederic and Philip E. Strahan, "What will Technology do to Financial Structure?" 1998, in *The Effect of Technology on the Financial Sector*, Brookings-Wharton Papers on Financial Services, edited by Robert Litan and Anthony Santomero, 249-87.

Myers, Stewart C. and Raghuram G. Rajan, 1998, "The Paradox of Liquidity," *Quarterly Journal of Economics* 113, 733-71.

O'Hara, Maureen and Wayne Shaw, 1990, "Deposit Insurance and Wealth Effects: The Benefit of Being Too Big to Fail," *Journal of Finance* 45(4), 1587-1600.

Pennacchi, George, 2005, "Deposit Insurance, Bank Regulation, and Financial System Risks," mimeo.

Saidenberg, Marc R. and Philip E. Strahan, 1999, "Are Banks Still Important for Financing Large Businesses?" 1999, Federal Reserve Bank of New York's *Current Issues in Economics and Finance* 5(12), 1-6.

Stiroh, Kevin, 2005, "New Evidence on the Determinants of Bank Specific Risk," mimeo, Federal Reserve Bank of New York.

Strahan, Philip E., 2005, "Banking Structure and Lending: What We Do and Do Not Know," mimeo, January 2005.

Table 1: Mean Bank Stock-Return	Volatility, By Transaction	s Deposits and Unused Commitments

		Transactions Deposits / Total Deposits (TD):			
	_	TD < 33rd Percentile	33rd Pct. >= TD < 67th Pct.	67th Pct. <= TD	
Unused Commitments / (Comr	nitments + Loans) (LC)	(1)	(2)	(3)	
LC < 33rd Percentile	Mean Volatility	0.28	0.29	0.32	
33rd Percentile <= LC < 67t	<b>h Percentile</b> Mean Volatility	0.29	0.29	0.30	
67th Percentile <= LC		0.29	0.29	0.50	
	Mean Volatility	0.36	0.32	0.31	
M	ean Commitments Ratio	0.30	0.31	0.37	

		Standard
	Mean	Deviation
Dependent Variable	(1)	(2)
Bank-Stock Return Volatility	0.30	0.13
(Annualized Return Standard Deviation)		
Commitments and Deposits		
Commitments / (Commitments + Loans)	0.33	0.15
(Commitments-Retail Commitments) /	0.24	0.13
(Commitments-Retail Commitments) + Loans))		
Transactions Deposits / Total Deposits	0.26	0.11
Controls for Market Conditions		
Volatility of S&P 500	0.16	0.06
(Annualized Return Standard Deviation)		
Commercial Paper - T-Bill Yield Spread (% pts)	0.40	0.21
Yield on Three-Month Treasury Bill (% pts)	4.52	1.55
Controls for Bank Characteristics		
Log of Bank Assets <sup>1</sup>	16.44	1.33
(Cash + Securities) / Assets	0.32	0.12
Fed Funds Purchased / Assets	0.09	0.06
	,	
Equity / Assets	0.08	0.04

# Table 2: Summary Statistics for Variables Included in Regression Models

<sup>1</sup>This translates into \$13.8 billion in assets.

# Table 3: Regressions of Bank Stock Return Volatility on Liquidity Exposure and Transaction Deposits Ratio

	Dependent Variable:			
	Log of Weekly Bank Stock Return Volatility			
Unused Commitments and Deposits	(1)	(2)	(3)	(4)
Commitments / (Commitments + Loans)	0.784	0.815	-	-
	(7.25)**	(6.94)**	-	-
(Commitments-Retail Commitments) /	-	-	0.941	0.994
(Commitments-Retail Commitments) + Loans))	-	-	(3.55)**	(3.60)**
Transactions Deposits / Total Deposits	0.701	0.778	0.483	0.5
	(4.72)**	(3.39)**	(1.91)	(1.82)
Commitments / (Commitments + Loans) *	-1.62	-1.771	-	-
Transactions Deposits / Total Deposits	(4.57)**	(3.57)**	-	-
(Commitments-RC) / (Commitments-RC+Loans) *	-	-	-1.704	-1.715
Transactions Deposits / Total Deposits	-	-	(2.22)*	(2.09)*
Controls for Market Conditions				
Log of Volatility of S&P 500	0.493	0.499	0.464	0.461
	(21.54)**	(20.95)**	(16.89)**	(16.54)**
Paper-Bill Spread	0.085	0.083	0.102	0.101
	(3.78)**	(3.77)**	(4.51)**	(4.47)**
Yield on Three-Month Treasury Bill	0.031	0.03	0.03	0.03
	(6.81)**	(6.30)**	(6.62)**	(6.31)**
Controls for Bank Characteristics				
Log of Bank Assets	-0.001	-0.003	-0.009	-0.012
	(0.11)	(0.24)	(0.62)	(0.85)
(Cash + Securities) / Assets	-	-0.02	-	-0.096
	-	(0.16)	-	(0.73)
Fed Funds Purchased / Assets	-	0.02	-	-0.143
	-	(0.08)	-	(0.54)
Equity / Assets	-	-0.202	-	0.069
		(0.47)	-	(0.16)
Observations	49,994	49,994	49,994	49,994
Number of Independent Clusters (banks)	171	171	171	171
R-squared	0.2869	0.2872	0.2777	0.2793

Robust standard errors in parentheses, clustered by bank. All regressions include an intercept.

\* significant at 5%; \*\* significant at 1%

Table 4: Regressions of Bank Stock Return Volatility on Liquidity Exposure and Transaction Depo	osits
Ratio - Between vs. Within Estimator	

	Dependent Variable: Log of Weekly Bank Stock Return Volatility			
		Between Estimator		Estimator
Unused Commitments and Deposits	(1)	(2)	(3)	(4)
Commitments / (Commitments + Loans)	0.758	0.8	0.214	0.097
	(4.56)**	(3.92)**	(1.49)	(0.71)
Transactions Deposits / Total Deposits	0.817	1.026	0.274	0.231
	(3.55)**	(3.02)**	(0.95)	(0.82)
Commitments / (Commitments + Loans) *	-1.405	-1.773	-1.647	-1.475
Transactions Deposits / Total Deposits	(2.03)*	(2.12)*	(2.62)**	(2.51)*
Controls for Market Conditions				
Log of Volatility of S&P 500	0.547	0.569	0.445	0.45
	(6.50)**	(6.47)**	(24.53)**	(24.85)**
Paper-Bill Spread	-1.858	-1.794	0.162	0.161
	(4.53)**	(4.25)**	(8.66)**	(8.63)**
Yield on Three-Month Treasury Bill	0.205	0.195	0.023	0.023
	(5.43)**	(4.86)**	(5.09)**	(5.11)**
Controls for Bank Characteristics				
Log of Bank Assets	-0.014	-0.014	-0.014	0.011
0	(0.86)	(0.72)	(0.55)	(0.43)
(Cash + Securities) / Assets	-	0.065	-	0.215
	-	(0.43)	-	(1.52)
Fed Funds Purchased / Assets	-	-0.045	-	-0.453
	-	(0.14)	-	(1.96)
Equity / Assets	-	-0.568	-	-1.106
~ ~	-	(0.91)	-	(2.18)*
Observations	49,994	49,994	49,994	49,994
Number of Independent Clusters (banks)	171	171	171	171
R-squared	0.3969	0.4007	0.2975	0.3027

Robust standard errors in parentheses, clustered by bank. All regressions include an intercept, and bank effects. \* significant at 5%; \*\* significant at 1%

# Table 5: Regressions of Bank Stock Return Volatility on Liquidity Exposure and Transaction Deposits Ratio - Add Controls for Credit Risk, Market Risk & Time Dummies

	Dependent Variable:			
	Log of Weekly Bank Stock Return Volatility			
Unused Commitments and Deposits	(1)	(2)	(3)	(4)
Commitments / (Commitments + Loans)	0.666	0.563	0.656	0.554
	(5.78)**	(4.90)**	(6.00)**	(5.01)**
Transactions Deposits / Total Deposits	0.37	0.344	0.542	0.534
	(2.07)*	(2.07)*	(3.13)**	(3.25)**
Commitments / (Commitments + Loans) *	-1.412	-1.237	-1.371	-1.24
Transactions Deposits / Total Deposits	(3.39)**	(3.25)**	(3.43)**	(3.32)**
Controls for Market Conditions				
Log of Volatility of S&P 500	0.512	0.503	-	-
	(23.19)**	(22.48)**	-	-
Paper-Bill Spread	0.102	0.113	-	-
	(4.48)**	(4.87)**	-	-
Yield on Three-Month Treasury Bill	0.027	0.026	-	-
	(5.31)**	(5.20)**	-	-
Controls for Bank Characteristics				
Log of Bank Assets	-0.017	-0.012	-0.021	-0.018
0	(1.49)	(1.17)	(1.85)	(1.67)
(Cash + Securities) / Assets	0.293	0.379	0.167	0.26
	(2.19)*	(2.86)**	(1.39)	(2.17)*
Fed Funds Purchased / Assets	0.114	0.116	0.144	0.146
	(0.47)	(0.48)	(0.63)	(0.64)
Equity / Assets	0.468	0.57	0.358	0.402
	(1.85)	(2.45)*	(1.37)	(1.53)
Controls for Credit & Market Risks				
C&I Loans / Assets	0.363	0.411	0.25	0.306
	(2.05)*	(2.36)*	(1.33)	(1.66)
Commercial Real Estate Loans / Assets	-0.157	0.003	-0.325	-0.185
	(0.62)	(0.01)	(1.21)	(0.71)
Non-Performing Loans / Assets	11.609	8.666	10.166	7.642
C	(5.85)**	(4.52)**	(4.55)**	(3.78)**
Trading Assets / Assets	0.394	0.504	0.321	0.424
C	(1.95)	(2.64)**	(1.78)	(2.45)*
Loan Loss Provisions / Assets	-	22.594	-	20.25
	-	(4.89)**	-	(4.65)**
Net Charge-offs / Assets	-	14.522	-	16.772
	-	(1.91)	-	(2.32)*
Includes Weekly Indicators?	No	No	Yes	Yes
Observations	49,994	49,994	49,994	49,994
Number of Independent Clusters (banks)	171	171	171	171
R-squared	0.3661	0.3763	0.4951	0.504

Robust standard errors in parentheses, clustered by bank. All regressions include an intercept.

\* significant at 5%; \*\* significant at 1%

		De	ependent Variab	le:
		Log of Weekly Bank Stock Return Volatility P-Value		
Pape	er-Bill Spread:	<75 Bps	>=75 Bps	H0:(1)=(2)
Unused Commitments and Deposits	-	(1)	(2)	(3)
Commitments / (Commitments + Loans)		0.756	0.992	0.212
		(8.11)**	(4.80)**	
Transactions Deposits / Total Deposits		0.642	1.438	0.057
		(3.36)**	(3.21)**	
Commitments / (Commitments + Loans) *		-1.345	-3.307	0.02
Transactions Deposits / Total Deposits		(3.48)**	(3.65)**	
Controls for Bank Characteristics				
Log of Bank Assets		-0.006	0.042	0.001
		(0.57)	(2.47)*	
(Cash + Securities) / Assets		-0.052	-0.275	0.12
		(0.50)	(1.53)	
Fed Funds Purchased / Assets		0.092	0.235	0.617
		(0.38)	(0.64)	
Equity / Assets		0.373	-0.903	0.043
		(1.22)	(1.36)	
P-Value for F-Test that all coefficients are equal	-	-	-	0.001
Includes Weekly Indicators?		Yes	Yes	-
Observations		47,288	2,706	-
Number of Independent Clusters (banks)		171	155	-
R-squared		0.434	0.384	-

# Table 6: Regressions of Bank Stock Return Volatility on Liquidity Exposure and Transaction Deposits Ratio - Hi and Low Paper-Bill Spread Regimes

Robust standard errors in parentheses, clustered by bank. All regressions include an intercept.

\* significant at 5%; \*\* significant at 1%

Table 7: Regressions of Bank Stock Return Volatility on Liquidity Exposure and Transaction Deposits
Ratio - With Paper-Bill Spread Interaction Terms

	Dependent Variable: Log of Weekly Bank Stock Return Volatility		
Unused Commitments and Deposits	(1)	(2)	
Commitments / (Commitments + Loans)	0.711	0.61	
	(4.07)**	(3.92)**	
Transactions Deposits / Total Deposits	0.576	0.334	
	(2.80)**	(2.14)*	
Commitments / (Commitments + Loans) *	-0.904	-0.468	
Transactions Deposits / Total Deposits	(1.81)	(1.05)	
Interaction Between Paper-Bill Spread and:			
Commitments / (Commitments + Loans)	0.247	0.537	
	(0.75)	(1.63)	
Transactions Deposits / Total Deposits	0.614	1.249	
	(2.03)*	(2.55)*	
Commitments / (Commitments + Loans) *	-2.051	-3.153	
Transactions Deposits / Total Deposits	(2.53)*	(2.83)**	
Controls for Bank Characteristics <sup>1</sup>	Included, Coefficients not Reported		
Includes Weekly Indicators?	Yes	Yes	
Observations	49,994	49,994	
Number of Independent Clusters (banks)	171	171	
R-squared	0.454	0.4564	

Robust standard errors in parentheses, clustered by bank. All regressions include an intercept.

\* significant at 5%; \*\* significant at 1%

<sup>1</sup>Column 1 includes log of assets and its interaction with the Paper-Bill Spread; column 2 adds the liquid assets ratio the capital-asset ratio and the ratio of fed funds purchased to assets, as well as their interactions with the CP spread







